

# CHECKLIST of the ENVIRONMENTAL MANAGEMENT PLAN (EMP)

## For the construction of the secondary school in the town of Lezhe

### INTRODUCTION

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The Education Excellence and Equity Project (EEE-P) supports the implementation of the first phase of the Albania's National Education Strategy (NES). The objective of EEE-P is to improve the quality of learning conditions for all students and to increase enrolment in general secondary education, especially for the poor. The project has four priorities: 1) strengthening leadership, management and governance of the education system, 2) improving conditions for teaching and learning, 3) improving and rationalizing education infrastructure, and 4) setting the stage for higher education reform. The third priority, Improving and rationalizing education infrastructure implies in addition of rehabilitation of already existing schools, extension or construction of eight schools with in the existing schoolyards and construction of 12 new schools on new locations.

### ENVIRONMENTAL CATEGORY

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Because of the construction related activities which are in general of limited impact, the project is rated as environmental assessment **Category B** according to the World Bank categorization. Project Operation Manual (POM) has been prepared, in which environmental due diligence procedure and screening of sub-projects is described. The POM also provides criteria by which a sub-project could be categorized as A, i.e if construction is proposed on an environmentally sensitive site. The manual as well presents the general EMP. The screening procedure in POM calls for the preparation of environmental assessment documents of different scope for each type of sub project as presented in Table 1, for the reason that the investments envisaged under the project might have different magnitude of environmental impacts. For the extensions or construction of new schools on existing schoolyards site specific EMPs in the format of checklist (Checklist EMP) are to be prepared in accordance with World Bank guidelines and the Borrower's POM. The Checklist EMPs will be prepared for the extension of eight schools in the existing schoolyards financed under EEE-P. These are: Zallmner Primary School, Kamza; Ibrahim Rugova Primary School, Kamza; Mallakaster Secondary School, Mallakster, Ballsh; Beslidhja Primary School, Lezhe; Secondary School, Lezhe; 9-year Primary School, Krume; B.Curri Primary School, Durrës City; and Kilica Secondary School, Fier City.

**Table 1 Sub project environmental screening table**

Types of Category B activities	Environmental Assessment documentation required	Applicable to:
1	Environmental Assessment (EA) with Environmental Management Plans (EMP) for each individual construction (sub-project)	New schools on new sites
2	Site-specific EMPs for each school in form of a checklist	New schools or extensions on existing schoolyards.
3	No site-specific EMP necessary. General measures described in POM are applicable	Rehabilitation of existing schools on existing schoolyards.

## Potential Environmental Impacts

The environmental impacts of the project are expected to be of manageable, temporary and of local impact as they are related to the general construction activities on already known and previously used location. These impacts most commonly include: a) dust and noise due to excavation, demolition and construction; b) management of demolition construction wastes and accidental spillage of machine oil, lubricants, etc., c) encroachment to a private property; d) damage to historical or cultural property or unknown archaeological sites; and e) traffic disturbance.

## CHECKLIST EMP

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Checklist EMP is applied for minor rehabilitation or small-scale building construction, especially in education, health and public service reconstruction sector. It provides a “pragmatic good practice” and it is designed to be user friendly and compatible with WB safeguard requirements.

The checklist has four sections:

- Introduction or foreword part in which the project is introduced, environmental category defined, and Checklist EMP concept explained.
- **Part 1** constitutes a descriptive part (“site passport”) that describes the project specifics in terms of physical location, the institutional and legislative aspects, the project description, inclusive of the need for a capacity building program and description of the public consultation process.
- **Part 2** includes the environmental and social screening in a simple Yes/No format followed by mitigation measures for any given activity type.
- **Part 3** is a monitoring plan for activities during project construction and implementation. It retains the same format required for standard World Bank EMPs. It is the intention of this checklist that Parts 2 and 3 be included as bidding documents for contractors.

The typical checklist format aims at covering all mitigating approaches of the joint contracts for construction works related localized impacts. The Checklist EMP presents the environmental envisaged impacts and offers the best operational practice for discharge control (i.e dust, noise, and gas residues), management of hazardous and non hazardous solid wastes in the construction site. It also offers instructions on avoidance of hazardous substances as toxic paints, solvents or cleaning solutions. Furthermore, the Checklist EMP also includes traffic safety (focused especially on pedestrians care) on the construction site neighborhood if necessary. The Checklist EMP also deals with the steps to be undertaken during the construction phase if cultural heritage objects are found (facades with historical and cultural values, etc).

## Application of the Checklist EMP

The design process for the envisaged civil works in the Education Excellence and Equity Project are conducted in three phases:

- 1) *General identification and scoping phase*, in which the objects (e.g., schools) for rehabilitation, extension and/or construction are selected and an approximate program for the potential work typologies elaborated. At this stage, Parts 1, 2 and 3 of the Checklist EMP are filled. Part 2 of the Checklist EMP can be used to select typical activities from a “menu” and relate them to the typical environmental issues and mitigation measures.
- 2) *Detailed design and tendering phase*, including specifications and bills of quantities for individual objects by integrating the environmental provisions in tabular format (See Parts 2 and 3). This phase also includes the tender and award of the works contracts. This phase finally defines the contractual obligations of the Contractor on environmental measures to be taken during the construction process. The Checklist EMP should be submitted publicly at the tendering stage.
- 3) *During the works implementation phase* environmental compliance and other qualitative criteria are checked on the respective site by the site certified inspector(s) / supervisor(s). The mitigation measures in Part 2 and monitoring plan in Part 3 are the basis to verify the Contractor’s compliance with the required environmental provisions.

Practical application of Checklist EMP will include the achievement of Part I for having and documenting all relevant site specifics. In the second part, the activities to be carried will be checked conform the envisaged activity type and in the third part the monitoring parameters will be identified conform activities presented in Part 2.

The whole Checklist EMP filled in table (Parts 1, 2 and 3) should be attached as integral part of work contract and as analogue with all technical and commercial conditions which should be signed by the contracting parties.

#### **MONITORING AND REPORTING**

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For the monitoring of the Contractor’s safeguards due diligence, construction inspector and the supervising site engineer works with **Part 3** of the Checklist EMP, i.e. the monitoring plan. Part 3 is developed site specifically and in necessary detail, defining clear mitigation measures and monitoring which can be included in the works contracts, which reflect the status of environmental practice on the construction site and which can be observed/measured/ quantified/verified by the inspector during the construction works.

Part 3 would thus be updated and revised during the design process to practically reflect key monitoring criteria which can be checked during and after works for compliance assurance and ultimately the Contractor’s remuneration.

Such mitigation measures include the use of Personal Protective Equipment (PPE) by workers in site, dust generation and prevention, amount of water used and discharged in site, presence of proper sanitary facilities for workers, waste collection of separate types (mineral waste, wood, metals, plastic, hazardous waste, e.g. asbestos, paint residues, spent engine oil), waste quantities, proper organization of disposal pathways and facilities, or reuse and recycling wherever possible. In addition to Part 3, the site engineer should check whether the contractor complies with the mitigation measures in Part 2.

An acceptable monitoring report from the site inspector or site supervising engineer would be a condition for full payment of the contractually agreed remuneration, the same as technical quality criteria or quality surveys. To assure a degree of leverage on the Contractor's environmental performance an appropriate clause will be introduced in the works contracts, specifying penalties in case of noncompliance with the contractual environmental provisions, e.g. in the form of withholding a certain proportion of the payments, its size depending on the severity of the breach of contract. For extreme cases a termination of the contract shall be contractually tied in.

**ANNEX: Checklist EMP for the construction and rehabilitation activity**

<b>PART 1: INSTITUTIONAL &amp; ADMINISTRATIVE</b>			
Country	Albania		
Project title	Education Excellence and Equity Project		
Scope of project and activity	Education		
	<b>Project management</b>		
Institutional arrangements (Name and contacts)	<p style="text-align: center;">WB TTL Andrea C. Guedes</p>	<p><b>Ministry of Education and Science</b> General Secretary in the MoES Department for Budget Planning and General Directorate of Supporting Services Team designated for procurement of designs, hiring environmental consultant. coordination of implementation of POM environmental related issues which among others include the Checklist EMP supervision – (Sokol Milo)</p> <p>Environmental Consultant hired by the MoES (Veiz Lluka) Responsible for supervision of Checklist EMP implementation</p>	<p><b>Local party and/or beneficiary</b> <b>Municipality of Lezhe</b> (Mark Lleshi) Responsible for the preparation of the Checklist EMP, public consultation of the Checklist EMP and procurement of works and site supervising engineer (the works and supervising contracts include tabular parts of the Checklist EMP)</p> <p><b>Contractor</b> (name needs to be updated after contracting) Responsible for the implementation of mitigation measures and monitoring according to Parts 2 and 3 of the Checklist EMP</p>

Implementation arrangements (Name and contacts)	<b>Supervision</b>		
	WB Safeguards supervision Natasa Vetma	<b>Municipality of Lezhe</b> (Genc Jakaj) Responsible for contracting site supervising engineer and occasional site supervision  <b>Supervising site engineer</b> (name needed to be updated after contracting) Responsible for monitoring of implementation of the Checklist EMP from constructor side. Hired by the Municipality	<b>Local Inspectorate</b> Responsible for occasional visits to the site or upon public complaint  <b>Consultants</b> Responsible for supervision of overall project. Hired by the MoES before the construction on the specific site commence (Eugen Minga)
<b>SITE DESCRIPTION</b>			
Name of site	<b>Secondary school Lezhe</b>		
Describe site location	The new school will be built inside the yard of the schools “Kosova” and “Kolin Gjoka” in Lezhe. The area of the construction site is 2,230 m <sup>2</sup> . Up on completion, new school will share the same yard with 3 story “Kolin Gjoka” school and 4 story “Kosova” school. The new school will have 3 and 2 floors with an overall construction area of 5,565 m <sup>2</sup> . Part of the yard will be green area and sports playground.	Annex 1: Site information (figures from the site) [X]Y [ ] N	
Who owns the land?	The land is a public property		
Geographic description	Lezha is a town located in the north of Albania, with about 30,000 inhabitants (2007 estimate). Lezha municipality has an increasing population due to migration from remote northern areas. It’s in the northern part between two districts Kurbin and Mirdite and in Adriatic sea line. Drini river goes through it. 7 km from the town is Shengjini beach. The school is in the town secondary school complex.		
<b>LEGISLATION</b>			
Identify national & local legislation & permits that apply to project activity	The following Albanian Laws define a legal framework for environmental management: Law on Environmental Protection, No. 8934 dated September 5, 2002 and Law on Environmental Impact Assessment, No. 8990, dated January 23, 2003. According to the Law on Environmental Impact Assessment EIA is not required for the construction of schools. Construction permit which is needed will identify some key environmental mitigation measures related to waste, safety and traffic.		
<b>PUBLIC CONSULTATION</b>			
Identify when / where the public consultation process took place	Not yet identified.		
<b>INSTITUTIONAL CAPACITY BUILDING</b>			
Will there be any capacity building?	[ ] N or [ X ]Y if Yes, Annex 2 includes the capacity building information		

PART 2: ENVIRONMENTAL /SOCIAL SCREENING			
Will the site activity include/involve any of the following:	Activity	Status	Additional references
	A. Building rehabilitation	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	See Section <b>B</b> below
	B. New construction	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	See Section <b>B</b> below
	C. Individual wastewater treatment system	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	See Section <b>C</b> below
	D. Historic building(s) and districts	<input type="checkbox"/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Possible	See Section <b>D</b> below
	E. Acquisition of land <sup>1</sup>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	See Section <b>E</b> below
	F. Hazardous or toxic materials <sup>2</sup>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	See Section <b>F</b> below
	G. Impacts on forests and/or protected areas	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	See Section <b>G</b> below
	H. Handling / management of medical waste	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	See Section <b>H</b> below
	I. Traffic and Pedestrian Safety	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	See Section <b>I</b> below

ACTIVITY	PARAMETER	MITIGATION MEASURES CHECKLIST
A. General Conditions	Notification and Worker Safety	<ul style="list-style-type: none"> <li>(a) The local construction and environment inspectorates and communities have been notified of upcoming activities</li> <li>(b) The public has been notified of the works through appropriate notification in the media and/or at publicly accessible sites (including the site of the works)</li> <li>(c) All legally required permits have been acquired for construction and/or rehabilitation</li> <li>(d) All work will be carried out in a safe and disciplined manner designed to minimize impacts on neighboring residents and environment.</li> <li>(e) Workers' PPE will comply with international good practice (always hardhats, as needed masks and safety glasses, harnesses and safety boots)</li> <li>(f) Appropriate signposting of the sites will inform workers of key rules and regulations to follow.</li> </ul>

<sup>1</sup> Land acquisitions includes displacement of people, change of livelihood encroachment on private property this is to land that is purchased/transferred and affects people who are living and/or squatters and/or operate a business (kiosks) on land that is being acquired.

<sup>2</sup> Toxic / hazardous material includes and is not limited to asbestos, toxic paints, removal of lead paint, etc.

ACTIVITY	PARAMETER	MITIGATION MEASURES CHECKLIST
B. General Rehabilitation and /or Construction Activities	Air Quality	(a) During interior demolition use debris-chutes above the first floor (b) Keep demolition debris in controlled area and spray with water mist to reduce debris dust (c) Suppress dust during pneumatic drilling/wall destruction by ongoing water spraying and/or installing dust screen enclosures at site (d) Keep surrounding environment (side walks, roads) free of debris to minimize dust (e) There will be no open burning of construction / waste material at the site (f) There will be no excessive idling of construction vehicles at sites
	Noise	(a) Construction noise will be limited to restricted times agreed to in the permit (b) During operations the engine covers of generators, air compressors and other powered mechanical equipment should be closed, and equipment placed as far away from residential areas as possible
	Water Quality	(a) The site will establish appropriate erosion and sediment control measures such as e.g. hay bales and / or silt fences to prevent sediment from moving off site and causing excessive turbidity in nearby streams and rivers.
	Waste management	(a) Waste collection and disposal pathways and sites will be identified for all major waste types expected from demolition and construction activities. (b) Mineral construction and demolition wastes will be separated from general refuse, organic, liquid and chemical wastes by on-site sorting and stored in appropriate containers. (c) Construction waste will be collected and disposed properly by licensed collectors (d) The records of waste disposal will be maintained as proof for proper management as designed. (e) Whenever feasible the contractor will reuse and recycle appropriate and viable materials (except asbestos)
C. Individual wastewater treatment system	Water Quality	(a) The approach to handling sanitary wastes and wastewater from building sites (installation or reconstruction) must be approved by the local authorities (b) Before being discharged into receiving waters, effluents from individual wastewater systems must be treated in order to meet the minimal quality criteria set out by national guidelines on effluent quality and wastewater treatment (c) Monitoring of new wastewater systems (before/after) will be carried out
D. Historic building(s)	Cultural Heritage	(a) If the building is a designated historic structure, very close to such a structure, or located in a designated historic district, notify and obtain approval/permits from local authorities and ad-

ACTIVITY	PARAMETER	MITIGATION MEASURES CHECKLIST
		<p>dress all construction activities in line with local and national legislation</p> <p>(b) Ensure that provisions are put in place so that artifacts or other possible “chance finds” encountered in excavation or construction are noted, officials contacted, and works activities delayed or modified to account for such finds.</p>
<b>E.</b> Acquisition of land	Land Acquisition Plan/Framework	<p>(a) If expropriation of land was not expected and is required, or if loss of access to income of legal or illegal users of land was not expected but may occur, that the bank task Team Leader is consulted.</p> <p>(b) The approved Land Acquisition Plan/Framework (if required by the project) will be implemented</p>
<b>F.</b> Toxic Materials	Asbestos management	<p>(a) If asbestos is located on the project site, mark clearly as hazardous material</p> <p>(b) When possible the asbestos will be appropriately contained and sealed to minimize exposure</p> <p>(c) The asbestos prior to removal (if removal is necessary) will be treated with a wetting agent to minimize asbestos dust</p> <p>(d) Asbestos will be handled and disposed by skilled &amp; experienced professionals</p> <p>(e) If asbestos material is be stored temporarily, the wastes should be securely enclosed inside closed containments and marked appropriately</p> <p>(f) The removed asbestos will not be reused</p>
	Toxic / hazardous waste management	<p>(a) Temporarily storage on site of all hazardous or toxic substances will be in safe containers labeled with details of composition, properties and handling information</p> <p>(b) The containers of hazardous substances should be placed in an leak-proof container to prevent spillage and leaching</p> <p>(c) The wastes are transported by specially licensed carriers and disposed in a licensed facility.</p> <p>(d) Paints with toxic ingredients or solvents or lead-based paints will not be used</p>
<b>G.</b> Affects forests and/or protected areas	Protection	<p>(a) All recognized natural habitats and protected areas in the immediate vicinity of the activity will not be damaged or exploited, all staff will be strictly prohibited from hunting, foraging, logging or other damaging activities.</p> <p>(b) For large trees in the vicinity of the activity, mark and cordon off with a fence large tress and protect root system and avoid any damage to the trees</p> <p>(c) Adjacent wetlands and streams will be protected, from construction site run-off, with appropriate erosion and sediment control feature to include by not limited to hay bales, silt fences</p> <p>(d) There will be no unlicensed borrow pits, quarries or waste dumps in adjacent areas, especially not in protected areas.</p>



ACTIVITY	PARAMETER	MITIGATION MEASURES CHECKLIST
H. Disposal of medical waste (not applicable)	Infrastructure for medical waste management	<p>(a) In compliance with national regulations the contractor will insure that newly constructed and/or rehabilitated health care facilities include sufficient infrastructure for medical waste handling and disposal; this includes and not limited to:</p> <ul style="list-style-type: none"> <li>▪ Special facilities for segregated healthcare waste (including soiled instruments “sharps”, and human tissue or fluids) from other waste disposal; and</li> <li>▪ Appropriate storage facilities for medical waste are in place; and</li> <li>▪ If the activity includes facility-based treatment, appropriate disposal options are in place and operational</li> </ul>
I Traffic and Pedestrian Safety	Direct or indirect hazards to public traffic and pedestrians by construction activities	<p>(a) In compliance with national regulations the contractor will insure that the construction site is properly secured and construction related traffic regulated. This includes but is not limited to</p> <ul style="list-style-type: none"> <li>▪ Signposting, warning signs, barriers and traffic diversions: site will be clearly visible and the public warned of all potential hazards</li> <li>▪ Traffic management system and staff training, especially for site access and near-site heavy traffic. Provision of safe passages and crossings for pedestrians where construction traffic interferes.</li> <li>▪ Adjustment of working hours to local traffic patterns, e.g. avoiding major transport activities during rush hours or times of livestock movement</li> <li>▪ Active traffic management by trained and visible staff at the site, if required for safe and convenient passage for the public.</li> <li>▪ Ensuring safe and continuous access to office facilities, shops and residences during renovation activities, if the buildings stay open for the public.</li> </ul>

**PART 3: MONITORING PLAN**





**Figure 1** Secondary school site Lezha city

**Figure 2** Construction site of the secondary school Lezha

The design of the new school will be based on the General Plan prepared by the local Authorities. The school will be oriented through south and west in order for the classrooms to be illuminated naturally and be warm. This building will be composed of three blocks which are the school itself and the gym. The following table presents planned facilities within the building. The general design guidelines related to size of individual type of facilities, communication between facilities, emergency passes and access for people with disabilities, electric properties and lighting, safety requirements, telephony and internet, thermal insulation, heating outdoor landscaping, have been prepared.

**Table 2** Planned facilities within the new school building

Area	Description	Number of rooms	Number of scholars	Area m <sup>2</sup> per scholar	Total room area	Total area of all rooms
<b>Requirements for the areas of high schools, based on the standards and the school curricula.</b>						
<b>Learning areas</b>						
	General classrooms	24	30		50	1,200-
	Physics Laboratory + annex	1	30		70	70
	Chemistry Laboratory + annex	1	30		70	70
	Biology Laboratory + annex	1	30		70	70
	Computer Laboratory	1	30		66	66
	Multi-functional area	1	180		185	185
	Audio-visual room	3	30		45	135
	Library	1	30		70	70
<b>SCHOOL LEADING BLOCK</b>						
	Directorate	1			28	28
	Secretariat	1			18	18
	Deputy Directorate	1			19	19
	Meeting room	-			-	-
	Teacher's room (operations room)	1	43		75	75
	Teacher's room (study	1			35	35

	room)					
	Archive	1			22	22
	Dentist	1			31	31
	Doctor	1			32	32
	Social Assistance	1			28	28
	Guardian's room	-			-	-
<b>Ancillary areas</b>						
	Fast Food	1			55	55
	Service + Kitchen	1			10	10
	Gym and its ancillary areas.	1			518	518
	School depot	1			33	33
	Scholar's toilet	1			123	123
	Toilets for teachers and handicaps	3			11	33
<b>Service areas</b>						
	Gas deposits	-			-	-
	Furnace's room	1			70	70
	<b>TOTAL M<sup>2</sup> SCHOOL + GYM</b>					<b>5,565</b>

## **Annex 2** Capacity Building for monitoring the compliance with the environmental policies

Secretary General of the MoES will be responsible for the coordination and monitoring of activities at the technical level, including environmental planning and management. The directors of relevant departments of the MoES, (mainly Department for Programming and Development) and heads of the institutes will be responsible for the implementation of activities. The MoES would be responsible to hire and oversee the required environmental consultant, architects, engineers and contractors. In the context of the rehabilitation, extensions and constructions of schools, the MoES's role is to manage the design, bidding and supervision of projects (including civil works, goods and services). The MoES's responsibility includes the following activities related to environmental safeguards:

The MoES's responsibility includes the following activities:

- hire the environmental consultant that will prepare environmental due diligence documents for individual sites in coordination with the MoES and municipalities and will during the project implementation phase supervise the implementation of the EMPs and report on the same (the municipality will hire its own site supervising engineer that will be present at the specific site all the time during the construction);
- Ensure that pertinent aspects of the EMP are contractual obligations of the contractor;
- Supervise the work performed by the environmental consultant, engineering / design companies to ensure that they are applying adequate standards and are following agreed procedures, as well as the agreed environmental plan.
- Organize tendering procedures, review tender evaluation performed by the architectural/ engineering firms, and arrange for the contracts to be signed in accordance with agreed procedures.
- Ensure that the environmental consultant is providing adequate site supervision, particularly the supervision of carrying out the environmental management plan.
- Designate a team for the construction and environmental issues in the Department of Programming and Development within the MoES

The Ministry does not have a separate environmental unit. For the reason that implementation of EEE-P will have a direct impact on the environment through school rehabilitation, extension and construction, a team in the Department of Budget Planning will be responsible for coordination and supervision of the environmental plans and risk mitigation measures undertaken in the Project and cooperate with territorial departments for environment protection. To compensate the lack of the capacity within the Ministry, an environmental consultant will be hired by the Ministry that will report directly to the team in the Department for Programming and Development, and Secretary General in the Ministry on implementation of the EMPs. The consultant will be responsible for the preparation of EMPs and supervising the implementation of the same. The training for the staff will be provided. In the first report on the project progress implementation a team in the Programming and Development Department will propose a training program. The team will work in close cooperation with the Programming and Development Department and Legal Sector that will be in charge of procurement and legal aspects of the project and Secretary General respon-

sible for coordination of program. The team with the support of environmental consultant will:

- coordinate environmental training for staff, designers and local contractors;
- disseminate existing environmental management guidelines and develop guidelines in relation to issues not covered by the existing regulations, for implementation, monitoring and evaluation of mitigation measures;
- ensure contracting for construction and supply of equipment includes reference to appropriate guidelines and standards;
- coordinate / do environmental screening of the sub projects ; and
- conduct periodic site visits to inspect and approve plans and monitor compliance
- prepare its own and consolidate reports received from the Municipalities and site supervising engineers on the implementation of the EMPs

Municipalities will be responsible for supervising construction to ensure, inter alia, full compliance with the environmental guidelines contained in this POM and individual EMPs.

Municipalities where new schools will be built on existing schoolyards or new locations will be responsible for procuring and supervising all related works. The Municipalities will be responsible for:

- procuring works relating to the construction of the new schools funded under EEEP as well as the site supervising engineer;
- ensuring that the measures and monitoring in the individual Environmental Assessments / EMP become part of the agreement with the contractor and site supervising engineer; and
- supervising construction to ensure, inter alia, full compliance with the environmental guidelines contained in this POM and individual EMPs

After finalizing the construction the main responsibility of monitoring will fall under the School staff, especially the teachers of science laboratories, who will be responsible for waste management originating from the laboratories and school maintenance staff responsible for municipal waste management.

#### ACRONYMS USED:

EMP	Environmental Management Plan
EEEEP	Education Excellence and Equity project
NES	National Education Strategy
EA	Environment Assessment
POM	Project Operational Manual
WB	World Bank
EIA	Environmental Impact Assessment